

# **2021 Budget Questions October 5**

**To:** City Council

**From:** Mayor Gregerson

**Date:** October 5, 2020

Please find below information in response to questions raised by Councilmembers as they have begun their review of the 2021 Preliminary Budget.

### **Council Priorities**

At the February 10, 2020 retreat, the City Council identified finance, planning, infrastructure, and communications for Council priorities. Council refined these areas further and focused on specific topic areas, including:

- Long Range Financial Planning
- Annexation
- · Park and Ride
- Sidewalks
- Waterfront Redevelopment
- Fire Department Budget
- Economic Development

Here are some details on how these items are addressed in the 2021 Preliminary Budget. Department Directors may also address these priorities during their presentations:

- · Long Range Financial Planning
  - Funding for a full year of a new Finance Director will allow the City to work with Council on this effort. Recruitment process is underway with the goal of a January 1 hire date.
  - The Finance Committee is scheduled to further discuss long range financial planning at their October 27, 2020 meeting.
- Annexation
  - Planning and Community Development continues to work with Snohomish County on the Master Annexation ILA (MAILA), a required first step.
  - Funds are not needed at this time to continue this work. Once the MAILA is in place, professional services funds (not in the budget) would be needed to move forward through the annexation process.
- · Park and Ride

- This memo to the City Council from April 8, 2020 identifies a path forward: identifying potential lease locations and/or purchasing a site in partnership with Community Transit, and conducting planning together for sites.
- There is not a specific line item for this effort. The Council identify funds to set aside, or further address how this project fits in with workload, perhaps identifying other efforts as lower priorities. This discussion could best take place at the early 2021 Council Retreat or at a work session.

#### Sidewalks

- o Annual Bike Transit Walk Plan: \$120,000
- o Sidewalk Repair: \$25,000
- o 76<sup>th</sup> Street SW and SR 525 Pedestrian Improvements: \$184,275 matches a \$1,180,725 grant
- Waterfront Redevelopment
  - Oity staff continue to work on the Promenade and Japanese Gulch Daylighting projects, both funded via State Capital grants. Both will require a 2020 budget amendment to officially account for those grant dollars. (Promenade RCO Grant Agenda Bill and Japanese Gulch Daylighting Agenda Bill accepting grant dollars and referencing need for a 2020 budget amendment)
- Fire Department Budget
  - The 2021 Budget Questions <u>September 28</u> and <u>October 1</u> address additional information on the 2021 Preliminary Budget as it relates to fire.
- Economic Development
  - Efforts of the Executive and Planning and Community Development Departments support economic development. A work session to discuss Council vision for types of economic development to focus on would be beneficial.

## **Budget Reductions**

A number of adjustments were made to the 2021 Preliminary Budget. The table on the following page summarizes all expenditure reductions. Nearly all of these have some additional explanation on individual division narrative pages which precede the detailed numbers for each division in the budget book.

Exhibit 4 in the Budget also summarizes General Fund reductions in a different way:

Salaries and wages	-7.4%
Benefits	-4.2%
Supplies	-14.0%
Other services and charges	-3.3%

Through an iterative process, 14% in reductions to supplies and 3.3% in reductions to other services and charges, were made. Reductions in salaries and benefits are due to the vacancies being held open, some positions filled by employees earlier in their tenure at the City, and insurance rates.

# **2021 Preliminary Budget: Expenditure Reduction Summary**

Total, Streets Fund	Total, General Fund	\$	(99,300)	Total, Surface Water	\$	(16,250)
Fire Training   Fire Trainin						
OPERATING SUPPLIES   \$ (200)   OTHER PROFESSIONAL SVCS.   \$ (1,650)   SMALL TREMS OF EQUIPMENT   \$ (200)   CELL PHONE   \$ (600)   Information Technology   MEALS   \$ (500)   TRAVEL & SUBSISTENCE   \$ (4,000)   Information Technology   MEALS   \$ (1,000)   MEALS   \$ (1,400)   SMALL TREMS OF EQUIPMENT   \$ (10,000)   TRAINING & REGISTRATION   \$ (9,590)   ON-LINE CHARGES   \$ (4,000)   EMISS   TRAVEL & SUBSISTENCE   \$ (4,000)   MEALS   \$ (4,000)   EMISS   TRAVEL & SUBSISTENCE   \$ (4,000)   MEALS   \$ (4,000)   COMPUTER SYSTEM MAINT   \$ (3,000)   MEALS   \$ (4,000)   COMPUTER SYSTEM MAINT   \$ (3,000)   OFFISITE DATA STORAGE   \$ (3,000)   SIGNS   \$ (500)   OFFISITE DATA STORAGE   \$ (3,000)   SIGNS   \$ (500)   OFFISITE DATA STORAGE   \$ (3,000)   SEWER SERVICE   \$ (2,000)   TRAINING & REGISTRATION   \$ (2,500)   SEWER SERVICE   \$ (2,000)   OFFISITE DATA STORAGE   \$ (1,000)   SEWER SERVICE   \$ (2,000)   PAPER STOCK   \$ (1,000)   STORM DRAINAGE CHGS.   \$ (1,500)   OPARKS SPECIAL PROJECTS   \$ (10,000)   OTHER REM   \$ (5,000)   OFFICE SUPPLIES   \$ (2,000)   OTHER REM   \$ (6,000)   OTHAVEL & SUBSISTENCE   \$ (500)   OTHER REM   \$ (6,000)   OTHAVEL & SUBSISTENCE   \$ (3,000)   OTHER REM   \$ (6,000)   OTHER PROFESSIONAL SERVICE   \$ (3,000)   OTHER REM   \$ (6,000)   OTHER PROFESSIONAL SERVICE   \$ (3,000)   OTHER PROFESSIONAL SERVICE   \$ (5,000)   OTHER PROFESSIONAL SERVICE   \$ (5,000)   OTHER PROFESSIONAL SERVICE   \$ (5,000)   OTHER PROFESSIONAL SERVICE   \$ (2,000)   OTHER P	·	7	(3,000)		7	(2/000)
SMALL ITEMS OF EQUIPMENT         \$ (200)         CELL PHONE         \$ (600)           MEALS         \$ (500)         TRAVEL & SUBSISTENCE         \$ (4,000)           Information Technology         (500)         TRANINIOS & REGISTRATION         \$ (9,950)           SMALL ITEMS OF EQUIPMENT         \$ (10,000)         TRANINIOS & REGISTRATION         \$ (9,950)           ON-LINE CHARGES         \$ (4,000)         BILLING SERVICES         \$ (4,000)           MEALS         \$ (300)         Public Works Administration         COMMUNICATIONS EQUIP R & M         \$ (4,000)         COMPUTER SYSTEM MAINT         \$ (3,000)           TRAINING & REGISTRATION         \$ (1,500)         Public Works Parks         \$ (500)           TRAINING & REGISTRATION         \$ (2,500)         SEWER SERVICE         \$ (2,000)           Nondepartmental         * (4,000)         WATER SERVICE         \$ (1,500)           PAPER STOCK         \$ (1,000)         STORM DRAINAGE CHGS.         \$ (1,500)           PARK STOCK         \$ (1,000)         STORM DRAINAGE CHGS.         \$ (1,500)           PARK STOCK         \$ (1,000)         OTHER R&M         \$ (500)           PARK STOCK         \$ (1,000)         OTHER R&M         \$ (500)           OFFICE SUPPLIES         \$ (2,000)         Waterfront Parking Fund Parks <td></td> <td>\$</td> <td>(200)</td> <td></td> <td>ς .</td> <td>(1 650)</td>		\$	(200)		ς .	(1 650)
MEALS   \$ (6,000)						
Information Technology			· ·			
SMALLITEMS OF EQUIPMENT   \$ (10,000)   TRAINING & REGISTRATION   \$ (9,950)		7	(300)			
ON-LINE CHARGES         \$ (4,000)         EMS         \$ (4,000)           TRANYEL & SUBSISTENCE         \$ (2,000)         BILLING SERVICES         \$ (4,000)           MEALS         \$ (3000)         Public Works Administration         \$ (3,000)           COMMUNICATIONS EQUIP R & M         \$ (4,000)         COMPUTER SYSTEM MAINT         \$ (3,000)           TRAINING & REGISTRATION         \$ (1,500)         Public Works Parks         \$ (500)           Finance         ELECTRICITY         \$ (500)           TRAINING & REGISTRATION         \$ (2,500)         SEWER SERVICE         \$ (2,000)           TRAINING & REGISTRATION         \$ (2,500)         SEWER SERVICE         \$ (1,500)           PAPER STOCK         \$ (1,000)         STORM DRAINAGE CHGS.         \$ (1,500)           PAPER STOCK         \$ (1,000)         STORM DRAINAGE CHGS.         \$ (1,500)           PARKS SPECIAL PROJECTS         \$ (10,000)         OTHER R&M         \$ (5,000)           PARKS SPECIAL PROJECTS         \$ (10,000)         OTHER R&M         \$ (5,000)           OFFICE SUPPLIES         \$ (2,000)         Waterfort Parking Fund Parks           MOTOR FUEL         \$ (1,750)         SMALL ITEMS OF EQUIPMENT         \$ (500)           TELEPHONE         \$ (2,000)         EQUIPMENT R&M         \$ (5,		Ś	(10 000)		•	-
TRAVEL & SUBSISTENCE   \$ (2,000)   BILLING SERVICES   \$ (4,000)   MEALS   \$ (300)   Public Works Administration   \$ (3,000)   TRAINING & REGISTRATION   \$ (1,500)   Public Works Parks   \$ (3,000)   TRAINING & REGISTRATION   \$ (1,500)   Public Works Parks   \$ (3,000)   TRAINING & REGISTRATION   \$ (3,000)   SIGNS   \$ (500)   Public Works Parks   \$ (500)   Parks SERVICE   \$ (2,000)   Parks SERVICE   \$ (2,000)   Parks SERVICE   \$ (1,500)   Parks SERVICE   \$ (1,000)   Parks SERV						(3,330)
MEALS   S   (300)   Public Works Administration   S   (3,000)			, . ,		Ś	(4.000)
COMMUNICATIONS EQUIP R & M						(1,000)
TRAINING & REGISTRATION   \$ (1,500)   SIGNS   \$ (500)					\$	(3,000)
OFFSITE DATA STORAGE         \$ (3,000)         SIGNS         \$ (500)           Finance         ELECTRICITY         \$ (500)           TRAINING & REGISTRATION         \$ (2,500)         SEWER SERVICE         \$ (2,000)           Nondepartmental         WATER SERVICE         \$ (1,500)           PAPER STOCK         \$ (1,000)         STORM DRAINAGE CHGS.         \$ (11,500)           AWC WELLNESS PROGRAM         \$ (500)         EQUIPMENT R&M         \$ (5,000)           PARKS SPECIAL PROJECTS         \$ (10,000)         OTHER R&M         \$ (500)           POBICE Administration         DOG PARK MAINTENANCE         \$ (500)           OFFICE SUPPLIES         \$ (2,000)         Waterfront Parking Fund Parks           MOTOR FUEL         \$ (1,750)         SMALL ITEMS OF EQUIPMENT           TELEPHONE         \$ (2,000)         EQUIPMENT R&M         \$ (6,000)           TRAVEL & SUBSISTENCE         \$ (1500)         PREATING SUPPLIES         \$ (1,000)           TRINTING AND BINDING         \$ (1,000)         LANE STRIPING & MARKING         \$ (5,000)           POLICE PATROI         \$ (2,000)         HAZARDOUS MATERIALS TESTING         \$ (750)           COHING/BOOTS         \$ (3,000)         Surface Water Administration         \$ (5,000)           OPERATING SUPPLIES						(3,000)
Finance			, . ,		Ś	(500)
TRAINING & REGISTRATION   \$ (2,500)   SEWER SERVICE   \$ (2,000)		*	(5)555)	ELECTRICITY		
Nondepartmental   WATER SERVICE		Ś	(2.500)			
PAPER STOCK		*	(=//			
AWC WELLNESS PROGRAM \$ (500) EQUIPMENT R&M \$ (5,000) PARKS SPECIAL PROJECTS \$ (10,000) OTHER R&M \$ (500) POICE Administration DOG PARK MAINTENANCE \$ (500) OFFICE SUPPLIES \$ (2,000) Waterfront Parking Fund Parks MOTOR FUEL \$ (1,750) SMALL ITEMS OF EQUIPMENT \$ (500) TELEPHONE \$ (2,000) EQUIPMENT R&M \$ (6,000) TRAVEL & SUBSISTENCE \$ (500) STREETS FUNDING SUPPLIES \$ (1,000) PRINTING AND BINDING \$ (1,000) LANE STRIPING & MARKING \$ (5,000) PRINTING AND BINDING \$ (1,000) LANE STRIPING & MARKING \$ (5,000) POICE PATROL EQUIPMENT R&M \$ (2,000) BQUIPMENT R&M \$ (10,000) POICE OFFICE SUPPLIES \$ (3,000) BQUIPMENT R&M \$ (5,000) POICE Special OperationS CLOTHING/BOOTS \$ (350) VEHICLE R&M \$ (5,000) INVESTIGATION COSTS \$ (3,000) Surface Water Administration OPERATING SUPPLIES \$ (1,000) POICE Crime Prevention OPERATING SUPPLIES \$ (1,000) POILE AFFAIRS & COMMUNITY OUTRED \$ (2,000) OPERATING SUPPLIES \$ (1,000) PUBLIC AFFAIRS & COMMUNITY OUTRED \$ (2,000) OPERATING SUPPLIES \$ (1,000) Waterfront Parking Fund Rangers POSTAGE \$ (500) INSTRUCTORS PROFESSIONAL SERVICES \$ (2,000) ON-LINE CHARGES \$ (5,000) INSTRUCTORS PROFESSIONAL SERVICES \$ (2,000) ON-LINE CHARGES \$ (5,000) INSTRUCTORS PROFESSIONAL SERVICES \$ (2,000) ON-LINE CHARGES \$ (5,000) INSTRUCTORS PROFESSIONAL SERVICES \$ (7,500) OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000) CLOTHING/BOOTS \$ (750) COMCAST \$ (300) MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750) OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000) LAUNDRY SERVICES \$ (7,000) PRINTING AND BINDING \$ (2500) CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000) Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)		Ś	(1.000)		Ċ	, . ,
PARKS SPECIAL PROJECTS   \$ (10,000)					Ċ	
Police Administration	PARKS SPECIAL PROJECTS		· ·		•	
OFFICE SUPPLIES         \$ (2,000)         Waterfront Parking Fund Parks           MOTOR FUEL         \$ (1,750)         SMALL ITEMS OF EQUIPMENT         \$ (500)           TELEPHONE         \$ (2,000)         EQUIPMENT R&M         \$ (6,000)           TRAVEL & SUBSISTENCE         \$ (500)         Streets Fund: Public Works           OFFICE EQUIPMENT RENTAL         \$ (150)         OPERATING SUPPLIES         \$ (1,000)           PRINTING AND BINDING         \$ (1,000)         LANE STRIPING & MARKING         \$ (5,000)           POlice Patrol         Surface Water Utility Fund         \$ (5,000)           EQUIPMENT R&M         \$ (2,000)         HAZARDOUS MATERIALS TESTING         \$ (750)           Police Special Operations         \$ (350)         VEHICLE R&M         \$ (5,000)           LOTHING/BOOTS         \$ (350)         VEHICLE R&M         \$ (5,000)           INVESTIGATION COSTS         \$ (350)         Surface Water Administration           OFFICE SUPPLIES         \$ (1,000)         PCERATING SUPPLIES         \$ (500)           OFFICE SUPPLIES         \$ (1,000)         Recreation           PUBLIC AFFAIRS & COMMUNITY OUTREA         \$ (2,000)         OPERATING SUPPLIES         \$ (1,000)           Waterfront Parking Fund Rangers         \$ (500)         INSTRUCTORS PROFESSIONAL SERVICES <t< td=""><td>Police Administration</td><td>•</td><td>, , ,</td><td>DOG PARK MAINTENANCE</td><td></td><td></td></t<>	Police Administration	•	, , ,	DOG PARK MAINTENANCE		
MOTOR FUEL         \$ (1,750)         SMALL ITEMS OF EQUIPMENT         \$ (500)           TELEPHONE         \$ (2,000)         EQUIPMENT R&M         \$ (6,000)           TRAVEL & SUBSISTENCE         \$ (500)         Streets Fund: Public Works           OFFICE EQUIPMENT RENTAL         \$ (150)         OPERATING SUPPLIES         \$ (1,000)           PRINTING AND BINDING         \$ (1,000)         LANE STRIPING & MARKING         \$ (5,000)           POLICE Patrol         SUrface Water Utility Fund         \$ (750)           EQUIPMENT R&M         \$ (2,000)         HAZARDOUS MATERIALS TESTING         \$ (750)           Police Special Operations         \$ (350)         VEHICLE R&M         \$ (5,000)           INVESTIGATION COSTS         \$ (3,000)         Surface Water Administration         \$ (5,000)           OFFICE SUPPLIES         \$ (1,000)         Recreation         \$ (5,000)           OFFICE SUPPLIES         \$ (1,000)         Recreation         \$ (1,000)           OFFICE SUPPLIES         \$ (2,000)         OPERATING SUPPLIES         \$ (1,000)           PUBLIC AFFAIRS & COMMUNITY OUTREA         \$ (2,000)         OPERATING SUPPLIES         \$ (1,000)           POSTAGE         \$ (500)         INSTRUCTORS PROFESSIONAL SERVICES         \$ (2,000)           POSTAGE         \$ (500)		\$	(2,000)	Waterfront Parking Fund Parks		, ,
TELEPHONE	MOTOR FUEL				\$	(500)
TRAVEL & SUBSISTENCE \$ (500) Streets Fund: Public Works  OFFICE EQUIPMENT RENTAL \$ (150) OPERATING SUPPLIES \$ (1,000) PRINTING AND BINDING \$ (1,000) LANE STRIPING & MARKING \$ (5,000)  Police Patrol  EQUIPMENT R&M \$ (2,000) HAZARDOUS MATERIALS TESTING \$ (750) Police Special Operations  EQUIPMENT R&M \$ (10,000) CLOTHING/BOOTS \$ (350) VEHICLE R&M \$ (10,000)  RIVESTIGATION COSTS \$ (3,000) Surface Water Administration  Police Crime Prevention  OFFICE SUPPLIES \$ (1,000) Recreation  PUBLIC AFFAIRS & COMMUNITY OUTREA \$ (2,000) OPERATING SUPPLIES \$ (1,000)  Waterfront Parking Fund Rangers  POSTAGE \$ (500) OPERATING SUPPLIES \$ (1,000)  POSTAGE \$ (500) OPERATING SUPPLIES \$ (1,000)  Waterfront Parking Fund Rangers  POSTAGE \$ (500) OPERATING SUPPLIES \$ (1,000)  WOUNT POSTAGE \$ (500) OPERATING SUPPLIES \$ (1,000)  WOUNT POSTAGE \$ (500) OPERATING SUPPLIES \$ (1,000)  WOUNT POSTAGE \$ (500) OPERATING SUPPLIES \$ (1,000)  Fire Administration  COMMUNITY ADVERTISING - RECREATIO \$ (1,000)  CLOTHING/BOOTS \$ (750) COMCAST \$ (300)  MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750)  MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750)  CHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000)  LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (25,000)  Fire Operations  CLU PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Operation  LICENSES AND SUBSCRIPTIONS \$ (1,700)	TELEPHONE			EQUIPMENT R&M		
OFFICE EQUIPMENT RENTAL \$ (150) OPERATING SUPPLIES \$ (1,000) PRINTING AND BINDING \$ (1,000) LANE STRIPING & MARKING \$ (5,000)  Police Patrol  EQUIPMENT R&M \$ (2,000) HAZARDOUS MATERIALS TESTING \$ (750)  Police Special Operations  CLOTHING/BOOTS \$ (350) VEHICLE R&M \$ (5,000)  INVESTIGATION COSTS \$ (3,000) Surface Water Administration OPERATING SUPPLIES \$ (500)  OFFICE SUPPLIES \$ (1,000) Recreation  PUBLIC AFFAIRS & COMMUNITY OUTREA \$ (2,000) OPERATING SUPPLIES \$ (1,000)  Waterfront Parking Fund Rangers  POSTAGE \$ (500) INSTRUCTORS PROFESSIONAL SERVICES \$ (2,000)  ON-LINE CHARGES \$ (2,000) WSU BEACH WATCHERS - OTHER PROF SI \$ (7,500)  Fire Administration  CLOTHING/BOOTS \$ (750) COMCAST \$ (300)  MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750)  OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000)  LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250)  Fire Operations  CLOTHORS & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	TRAVEL & SUBSISTENCE			Streets Fund: Public Works		, , ,
PRINTING AND BINDING  Police Patrol  EQUIPMENT R&M  \$ (2,000) HAZARDOUS MATERIALS TESTING \$ (750) EQUIPMENT R&M \$ (10,000) CLOTHING/BOOTS \$ (350) VEHICLE R&M \$ (500) INVESTIGATION COSTS \$ (3,000) Surface Water Administration OPERATING SUPPLIES \$ (1,000) OPERATING SUPPLIES \$ (1	OFFICE EQUIPMENT RENTAL			OPERATING SUPPLIES	\$	(1,000)
EQUIPMENT R&M \$ (2,000) HAZARDOUS MATERIALS TESTING \$ (750) Police Special Operations  CLOTHING/BOOTS \$ (350) VEHICLE R&M \$ (5,000) INVESTIGATION COSTS \$ (3,000) Surface Water Administration  Police Crime Prevention  OFFICE SUPPLIES \$ (1,000) Recreation  PUBLIC AFFAIRS & COMMUNITY OUTREA \$ (2,000) OPERATING SUPPLIES \$ (1,000) Waterfront Parking Fund Rangers  POSTAGE \$ (500) INSTRUCTORS PROFESSIONAL SERVICES \$ (2,000) ON-LINE CHARGES \$ (2,000) WSU BEACH WATCHERS - OTHER PROF SI \$ (7,500) Fire Administration  CLOTHING/BOOTS \$ (750) COMCAST \$ (300) MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750) OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000) LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250) FIRE Operations  CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000) FIRE PREVENCIONS  FIRE PREVENCIONS \$ (1,700) TRAINING & REGISTRATION \$ (2,000) CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000) FIRE PREVENCIONS  CLOCK STOR STOR STANDARD SUBSCRIPTIONS \$ (1,700) TRAINING & REGISTRATION \$ (2,000) FIRE PREVENCIONS  CLOCK STOR STANDARD SUBSCRIPTIONS \$ (1,700) TRAINING & REGISTRATION \$ (2,000) FIRE PREVENCIONS	PRINTING AND BINDING			LANE STRIPING & MARKING	\$	-
Police Special Operations  CLOTHING/BOOTS \$ (350) VEHICLE R&M \$ (5,000)  INVESTIGATION COSTS \$ (3,000) Surface Water Administration  OPERATING SUPPLIES \$ (500)  OPERATING SUPPLIES \$ (500)  OPERATING SUPPLIES \$ (500)  PUBLIC AFFAIRS & COMMUNITY OUTREA \$ (2,000) OPERATING SUPPLIES \$ (1,000)  Waterfront Parking Fund Rangers  POSTAGE \$ (500) INSTRUCTORS PROFESSIONAL SERVICES \$ (2,000)  ON-LINE CHARGES \$ (2,000) WSU BEACH WATCHERS - OTHER PROF SI \$ (7,500)  Fire Administration  CLOTHING/BOOTS \$ (750) COMCAST \$ (300)  MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750)  OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000)  LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250)  Fire Operations  CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	Police Patrol			Surface Water Utility Fund		
CLOTHING/BOOTS \$ (350) VEHICLE R&M \$ (5,000) INVESTIGATION COSTS \$ (3,000) Surface Water Administration  OPERATING SUPPLIES \$ (500)  OFFICE SUPPLIES \$ (1,000) Recreation  PUBLIC AFFAIRS & COMMUNITY OUTREA \$ (2,000) OPERATING SUPPLIES \$ (1,000) SMALL ITEMS OF EQUIPMENT \$ (1,500)  Waterfront Parking Fund Rangers  POSTAGE \$ (500) INSTRUCTORS PROFESSIONAL SERVICES \$ (2,000)  ON-LINE CHARGES \$ (2,000) WSU BEACH WATCHERS - OTHER PROF SI \$ (7,500)  Fire Administration  CLOTHING/BOOTS \$ (750) COMCAST \$ (300)  MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (7,500)  OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000)  LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250)  Fire Operations  CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	EQUIPMENT R&M	\$	(2,000)	HAZARDOUS MATERIALS TESTING	\$	(750)
INVESTIGATION COSTS  Police Crime Prevention  OFFICE SUPPLIES  PUBLIC AFFAIRS & COMMUNITY OUTREA \$ (2,000)  Waterfront Parking Fund Rangers  POSTAGE  ON-LINE CHARGES  Fire Administration  CLOTHING/BOOTS  MOTOR FUEL  OTHER PROFESSIONAL SVCS.  LAUNDRY SERVICES  \$ (1,000)  Surface Water Administration  OPERATING SUPPLIES  \$ (1,000)  OPERATION	Police Special Operations			EQUIPMENT R&M	\$	(10,000)
Police Crime Prevention  OFFICE SUPPLIES  \$ (1,000) Recreation  PUBLIC AFFAIRS & COMMUNITY OUTREA \$ (2,000) OPERATING SUPPLIES \$ (1,000)  Waterfront Parking Fund Rangers  POSTAGE \$ (500) INSTRUCTORS PROFESSIONAL SERVICES \$ (2,000)  ON-LINE CHARGES \$ (2,000) WSU BEACH WATCHERS - OTHER PROF SI \$ (7,500)  Fire Administration  CLOTHING/BOOTS \$ (750) COMCAST \$ (300)  MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750)  OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000)  LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250)  Fire Operations  CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	CLOTHING/BOOTS	\$	(350)	VEHICLE R&M	\$	(5,000)
OFFICE SUPPLIES  PUBLIC AFFAIRS & COMMUNITY OUTREA \$ (2,000) OPERATING SUPPLIES \$ (1,000)  Waterfront Parking Fund Rangers  POSTAGE  ON-LINE CHARGES  FIRE Administration  CLOTHING/BOOTS  MOTOR FUEL  OTHER PROFESSIONAL SVCS.  LAUNDRY SERVICES  FIRE Operations  CLICENSES AND SUBSCRIPTIONS  \$ (1,000)  Recreation  OPERATING SUPPLIES  \$ (1,000)  INSTRUCTORS PROFESSIONAL SERVICES  \$ (2,000)  WSU BEACH WATCHERS - OTHER PROF SI \$ (7,500)  COMMUNITY ADVERTISING - RECREATIOI \$ (10,000)  COMCAST  \$ (300)  TRAVEL & SUBSISTENCE  \$ (750)  OFFICE EQUIPMENT R&M  \$ (2,000)  PRINTING AND BINDING  \$ (250)  FIRE OPERATION  \$ (2,000)  TRAINING & REGISTRATION  \$ (2,000)	INVESTIGATION COSTS		(3,000)	<b>Surface Water Administration</b>		
PUBLIC AFFAIRS & COMMUNITY OUTREA \$ (2,000) OPERATING SUPPLIES \$ (1,000)  Waterfront Parking Fund Rangers SMALL ITEMS OF EQUIPMENT \$ (1,500)  POSTAGE \$ (500) INSTRUCTORS PROFESSIONAL SERVICES \$ (2,000)  ON-LINE CHARGES \$ (2,000) WSU BEACH WATCHERS - OTHER PROF SI \$ (7,500)  Fire Administration COMMUNITY ADVERTISING - RECREATIOI \$ (10,000)  CLOTHING/BOOTS \$ (750) COMCAST \$ (300)  MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750)  OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000)  LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250)  Fire Operations CONTRACTUAL SERVICES \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	<b>Police Crime Prevention</b>			OPERATING SUPPLIES	\$	(500)
Waterfront Parking Fund Rangers  POSTAGE \$ (500) INSTRUCTORS PROFESSIONAL SERVICES \$ (2,000)  ON-LINE CHARGES \$ (2,000) WSU BEACH WATCHERS - OTHER PROF SI \$ (7,500)  Fire Administration  COMMUNITY ADVERTISING - RECREATIOI \$ (10,000)  CLOTHING/BOOTS \$ (750) COMCAST \$ (300)  MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750)  OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000)  LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250)  Fire Operations  CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	OFFICE SUPPLIES	\$	(1,000)	Recreation		
POSTAGE \$ (500) INSTRUCTORS PROFESSIONAL SERVICES \$ (2,000) ON-LINE CHARGES \$ (2,000) WSU BEACH WATCHERS - OTHER PROF SI \$ (7,500)  Fire Administration COMMUNITY ADVERTISING - RECREATIOI \$ (10,000) CLOTHING/BOOTS \$ (750) COMCAST \$ (300) MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750) OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000) LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250) Fire Operations CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention LICENSES AND SUBSCRIPTIONS \$ (1,700)	PUBLIC AFFAIRS & COMMUNITY OUTREA	\$	(2,000)	OPERATING SUPPLIES	\$	(1,000)
ON-LINE CHARGES \$ (2,000) WSU BEACH WATCHERS - OTHER PROF SI \$ (7,500)  Fire Administration COMMUNITY ADVERTISING - RECREATIOI \$ (10,000)  CLOTHING/BOOTS \$ (750) COMCAST \$ (300)  MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750)  OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000)  LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250)  Fire Operations CONTRACTUAL SERVICES \$ (2,000)  CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	Waterfront Parking Fund Rangers			SMALL ITEMS OF EQUIPMENT	\$	(1,500)
COMMUNITY ADVERTISING - RECREATIO \$ (10,000)  CLOTHING/BOOTS \$ (750) COMCAST \$ (300)  MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750)  OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000)  LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250)  Fire Operations CONTRACTUAL SERVICES \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	POSTAGE	\$	(500)	INSTRUCTORS PROFESSIONAL SERVICES	\$	(2,000)
CLOTHING/BOOTS \$ (750) COMCAST \$ (300)  MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750)  OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000)  LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250)  Fire Operations CONTRACTUAL SERVICES \$ (2,000)  CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	ON-LINE CHARGES	\$	(2,000)	WSU BEACH WATCHERS - OTHER PROF S	\$	(7,500)
MOTOR FUEL \$ (1,000) TRAVEL & SUBSISTENCE \$ (750)  OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000)  LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250)  Fire Operations CONTRACTUAL SERVICES \$ (2,000)  CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	Fire Administration			COMMUNITY ADVERTISING - RECREATION	\$	(10,000)
OTHER PROFESSIONAL SVCS. \$ (6,600) OFFICE EQUIPMENT R&M \$ (2,000) LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250) CONTRACTUAL SERVICES \$ (2,000) TRAINING & REGISTRATION \$ (2,000) Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	CLOTHING/BOOTS	\$	(750)	COMCAST	\$	(300)
LAUNDRY SERVICES \$ (700) PRINTING AND BINDING \$ (250)  Fire Operations CONTRACTUAL SERVICES \$ (2,000)  CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	MOTOR FUEL	\$	(1,000)	TRAVEL & SUBSISTENCE	\$	(750)
Fire Operations  CELL PHONES & PAGERS  \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS  \$ (1,700)	OTHER PROFESSIONAL SVCS.	\$	(6,600)	OFFICE EQUIPMENT R&M	\$	(2,000)
CELL PHONES & PAGERS \$ (1,800) TRAINING & REGISTRATION \$ (2,000)  Fire Prevention  LICENSES AND SUBSCRIPTIONS \$ (1,700)	LAUNDRY SERVICES	\$	(700)	PRINTING AND BINDING	\$	(250)
Fire Prevention LICENSES AND SUBSCRIPTIONS \$ (1,700)	Fire Operations			CONTRACTUAL SERVICES	\$	(2,000)
LICENSES AND SUBSCRIPTIONS \$ (1,700)	CELL PHONES & PAGERS	\$	(1,800)	TRAINING & REGISTRATION	\$	(2,000)
( ) = 1	Fire Prevention					
PRINTING & BINDING \$ (2,000)	LICENSES AND SUBSCRIPTIONS	\$	(1,700)			
	PRINTING & BINDING	\$	(2,000)			